

Chapter 11

The Bureaucracy

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Distinctiveness of government bureaucracy in the U.S.

1. Serves two masters (**separation of powers**)
2. Shares functions with state and local governments (**division of powers**)
3. Closer public & court scrutiny (**Bill of Rights**)

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Bureaucracies are found in:

- A. Government
- B. Private-sector corporations
- C. Private-sector non-profit organizations
- D. All of the above
- E. None of the above

Bureaucratic pathologies

1. Red Tape
2. Conflict
3. Duplication
4. Imperialism
5. Waste

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Bureaucratic pathologies are found in:

- A. Government
- B. Private-sector corporations
- C. Private-sector non-profit organizations
- D. All of the above
- E. None of the above

Which of the following bureaucratic pathologies are self-serving:

- A. **Red tape** (overly complex rules & procedures)
- B. **Mission conflict** (two or more agencies pursue contradictory goals)
- C. Both
- D. Neither

Which of the following bureaucratic pathologies are self-serving:

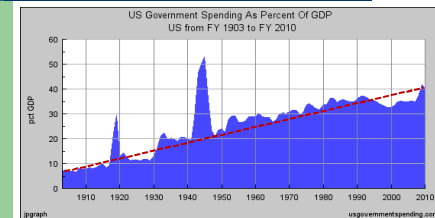
- A. **Imperialism** (unjustified mission expansion or duplication)
- B. **Mission duplication** (two or more agencies pursue the same goal)
- C. Both
- D. Neither

Bureaucratic reform dilemma

- Inverse relationship between
 1. Reducing red tape
 2. Reducing other four pathologies:
 - a) Conflict
 - b) Duplication
 - c) Imperialism
 - d) Waste

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Trends in federal government spending: (1903-2010)



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Trends in federal government civilian employment: (1940-2004)



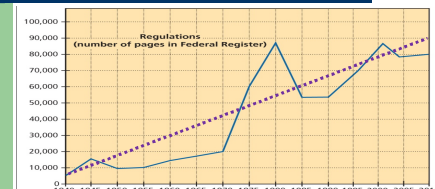
Source: Outlays: Statistical Abstract of the United States, 2004-2005, Table 481, and Historical Statistics of the United States, Series F-32 and Y-340. Civilian employment and pages in the Federal Register: Harold W. Stanley and Richard G. Niemi, *Vital Statistics on American Politics* (Washington, D.C.: Congressional Quarterly Press, 2006), 266, 268.

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The executive department with the largest number of civilian employees is:

- Defense
- Health & Human Services
- Justice
- Veteran's Affairs

Trends in federal government regulations: (1940-2004)



Source: Outlays: Statistical Abstract of the United States, 2004-2005, Table 481, and Historical Statistics of the United States, Series F-32 and Y-340. Civilian employment and pages in the Federal Register: Harold W. Stanley and Richard G. Niemi, *Vital Statistics on American Politics* (Washington, D.C.: Congressional Quarterly Press, 2006), 266, 268.

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"Iron triangles"

- Definition:
- Components:
 1. Special interest group
 2. Congressional committee/subcommittee
 3. Bureaucratic department/agency

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Congressional oversight tools

1. Authorizations
2. Appropriations
3. Investigations
4. Committee clearances
5. Legislative vetoes

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Which decides if an executive department or agency is created or terminated?

- The president
- The cabinet
- The Congress
- The Judiciary

When an executive agency is "captured" it means that the agency is:

- Under terrorist attack
- Taken over by the opposition party
- Excessively influenced by the economic sector that it is intended to regulate

The president who created the "spoils system" was:

- Thomas Jefferson
- Andrew Jackson
- Franklin D. Roosevelt
- Lyndon B. Johnson

The president whose assassination led to the creation of the "civil service system" was:

- Abraham Lincoln
- James Garfield
- William McKinley
- John F. Kennedy